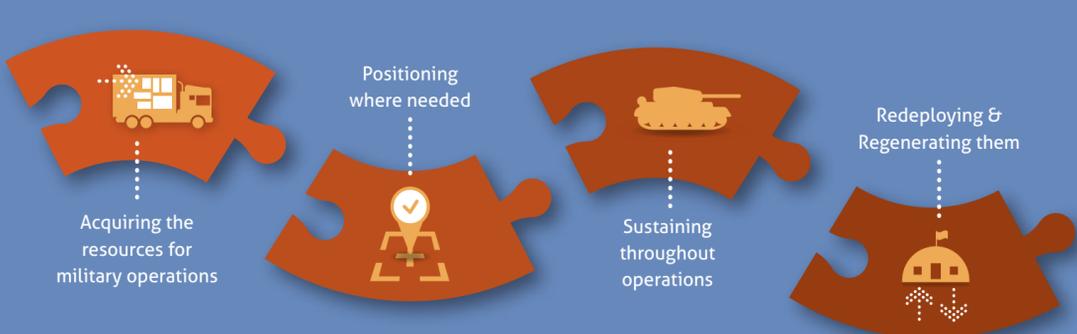


Transforming Australian Defence Logistics

The report **Australian Defence Logistics: The Need to Enable and Equip Logistics Transformation** explores the current state of Defence Logistics and how it can meet the complex challenges ahead to more effectively support Australian Defence Force Operations. Here are some key takeaways:

The Defence Logistics domain is viewed by many as being fragmented and lacking a holistic approach



What are the future challenges for Defence Logistics?

These eight significant, specific shifts were identified:

- Globalisation**
The global sourcing of components and the risks of non-supply due to disruption or dispute.
- Performance Based Logistics and Performance Based Contracting**
Managing Original Equipment Manufacturers as prime contractors responsible for delivery of weapon system logistics support.
- Supply Chain Reform**
Optimising maintenance and adopting right-sized inventories.
- Weapon Systems Technology**
New technology will change the nature of weapon systems and logistics support of those systems, altering where and how maintenance is performed.
- Logistics Information Technology**
Exploiting technological improvements while recognising limitations and vulnerabilities.
- Demographics and Workforce**
A lack of a clear career structure and certification framework, and a shortage of critical skills need to be addressed.
- Governance Issues**
Implementing governance structures that are consistent with whole-of-enterprise governance and risk management for the future.
- Future Logistics Delivery**
The increasing tempo of operations demands more dynamic and responsive logistics support and the adoption of lean logistics initiatives and networked distribution-based logistics.

Five things Defence Logistics can learn from other industries



Recommendations to improve Defence Logistics



Organisational Design and Culture

The lack of 'logistics champions' within the senior leadership group is an issue, as is the need for a Logistics Capability Manager. These need to be immediately addressed to prevent Defence Logistics continuing to operate between areas of responsibility and accountability, without anyone holding the authority to transform.



Strategy, Concepts and Concepts of Operation

There is the need for an updated logistics strategy, concepts and endorsed Concept of Operations based on an agreed logistics business architecture.



Change-Leadership and Resourcing

The Commander Joint Logistics and his Command require additional support and resources to perform critical tasks. Drawing on the US model, there may be value in providing support from a senior advisory/liaison team that is not wholly comprised of logisticians.

Report by:



The Kokoda Foundation is an independent, not-for-profit think tank that researches, and fosters innovative thinking on, Australia's future security challenges. www.kokodafoundation.org

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